

TABLE OF CONTENTS

TABLE OF CONTENTS

	TABLE OF CONTENTS	Pages
	ACKNOWLEDGEMENTS	
SECTION 1.	EXECUTIVE SUMMARY	1-7
SECTION 2.	LIBRARY OF THE FUTURE	8-11
SECTION 3.	STUDY APPROACH AND METHODOLOGY	12-13
SECTION 4.	FACILITIES	14-18
SECTION 5.	TECHNOLOGY	19-32
SECTION 6.	STAFF	33-34
SECTION 7.	COLLECTIONS	35-37
SECTION 8.	PROGRAMS	38-39
SECTION 9.	SERVICE DELIVERY AND CUSTOMER SERVICE	40-42
SECTION 10.	CONCLUSION	43-45
EXHIBIT 1.	TELEPHONE SURVEY	1
	TELEPHONE SURVEY	1-68
EXHIBIT 2.	FOCUS GROUP	1-10
	CUSTOMER SURVEY	11-16
	STAFF SURVEY	17-21
EXHIBIT 3.	PEER COMPARISONS	1-15
EXHIBIT 4.	FACILITIES STUDY OVERVIEW	
	CITY OF ROANOKE LIBRARIES	1-10
	ROANOKE COUNTY LIBRARIES	11-17
	STEERING COMMITTEE SURVEY	18-21
EXHIBIT 5.	NEW FACILITY RECOMMENDATIONS	1-13
EXHIBIT 6.	RECOMMENDATION OF COSTS	1-9
EXHIBIT 7.	TOURS	1-11
EXHIBIT 8.	CONSULTANT PROFILE	1

EXHIBIT 5.

ROANOKE LIBRARY COMPREHENSIVE STUDY NEW FACILITY RECOMMENDATIONS

ORGANIZATION MAXIMIZING STAFF RESOURCES

The organization of the contemporary library responds to both the library customer and library personnel by workflow, visual identity, activity level and collection relationships. Space is defined by its activity level from the active (noise) to research and reference (quiet). The following graph depicts in a linear flow the path of a patron moving along activities/spaces from active-public zones to quiet-private zones.

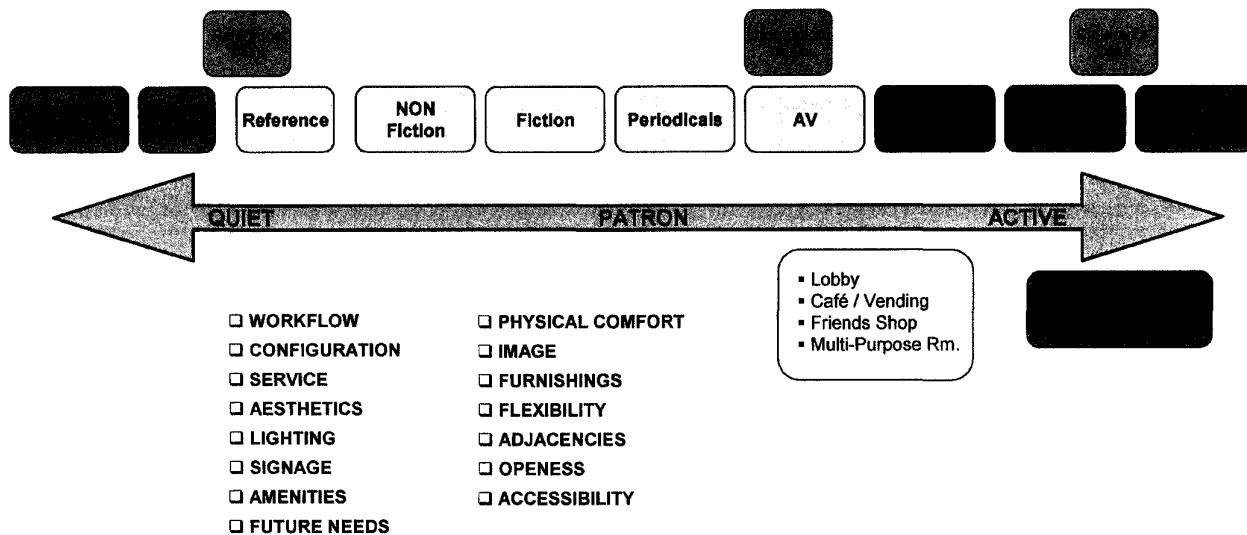


EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

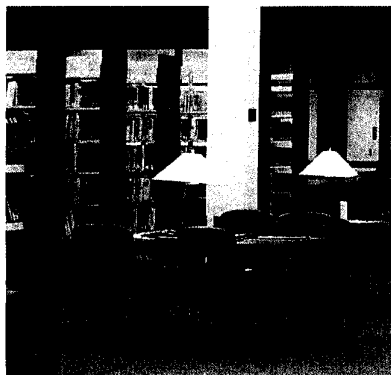
LEVEL 1 NEIGHBORHOOD CENTER

The first service level or library outlet in a library system is the "neighborhood center". This may be an existing branch or a kiosk (e-Branch Library). This neighborhood library service point can be a stand-alone kiosk computer located in the City of Roanoke neighborhood community center or other public venues such as a retail mall.

EXAMPLES:

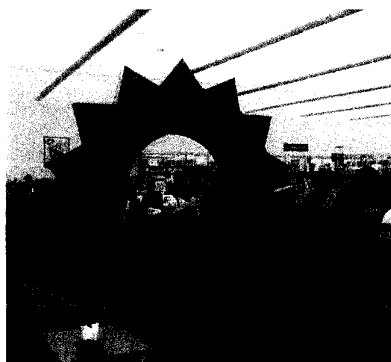
R. B. Hoover Public Library
Waco, Texas
10,000 SF Library in a
retail storefront

Adult Collection Area

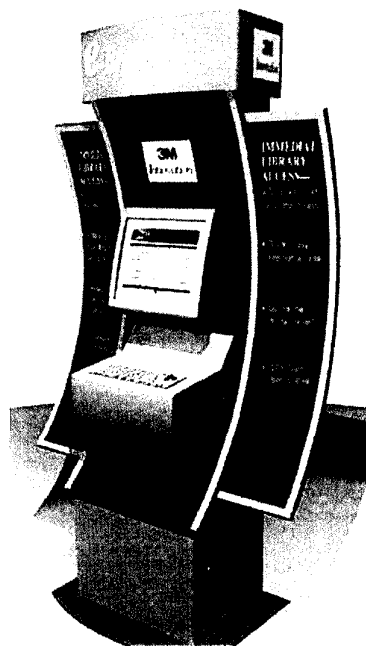


R. B. Hoover Public Library
Waco, Texas
10,000 SF Library in a
retail storefront

Children Collection Area



Information Kiosk
Retail Shopping Center



The **e-Branch Library** by 3M allows the Library to access a variety of library services such as:

- Check library calendar events and programs
- Sign up for events and programs
- Check availability and location of a requested book
- Place a reserve on a book
- Request library material be delivered to residence or business
- Pay library fines
- Research topics
- Receive fax information from the "Ready Reference" service
- Conduct a real time dialogue with a "Ready Reference" librarian
- Obtain other City, County and regional information
- Access internet and email
- 24 HOURS EVERY DAY , ALL DAY

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

LEVEL 2 FULL SERVICE CENTER LIBRARY

The "full service branch library" will provide the community with a strong collection, bibliographic assistance, electronic collection access, computer training and meeting and study spaces within 28,000 – 30,000 SF. Self-check out systems will free staff for more customer service and program opportunities. Drive up book drops and 24/7 material access will enhance library service and provide a significant public relations return on the capital investment.

EXAMPLE:

"FULL SERVICE BRANCH MODEL"

WHAT DO YOU THINK?

MEETING PLACES

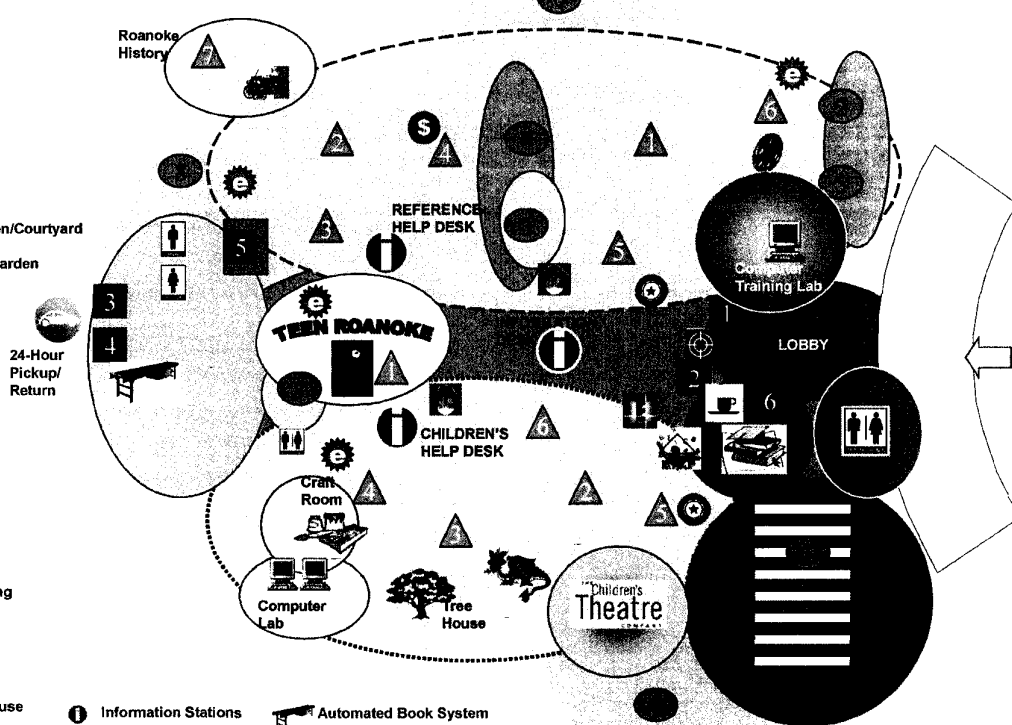
- ① Multi-Purpose Room
- ② Group Study Rooms
- ③ Study Rooms
- ④ Quiet Reading Room
- ⑤ AV/Multi Media Rooms
- ⑥ Outdoor Reading Garden/Courtyard
- ⑦ Outdoor Imaginarium Garden
- ⑧ Staff Courtyard

LIBRARY SERVICES

- 1 Returns
- 2 Guest Services
- 3 Drive-up Returns
- 4 Drive-up Services
- 5 Public Copy Room
- 6 Friend's Book Store
- 7 Close, accessible parking

SPECIAL FEATURES

- Café / Vending
- Reader's Treehouse
- Theatre Storytime Theater
- Art Studio
- Computer Lab
- Teen Roanoke
- Information Stations
- Express E-mail
- Self Check Out
- E-Catalog
- Automated Book System
- Homework Center
- Book Security
- Children's Collection
- Adult Collection



This "Service Model" captures all of the programs, services and features identified during the Focus Group and Public discussions. It is a visual representation of programs and services and it is not intended as an actual facility plan

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

BUILDING PROGRAM

LEVEL 2 FULL SERVICE CENTER LIBRARY

Description	Sq.Ft. Needs
<u>I. Public Entrances and Lobby</u>	
101 Main Entrance	0
102 Lobby	800
103 Public Restrooms	800
104 Friend's Bookstore/Storage	350
104a Friend's Storage - Near Shipping/Receiving	150
105 Security Desk	0
106 Security Office	0
107 Janitor Closet	70
108 Vending/Coffee Shop	120
Subtotal	2290
<u>II. Meeting / Training Rooms</u>	
201 Multi Purpose Room (100-150 seats) After Hour Access	2000
202 Storage Room - Off of Space 2.01	150
203 AV Control - Off of Space 2.01	100
204 Kitchenette - Off of Space 2.01	125
205 Conference Room - 25 Person	500
206 Electric Resource Center (15 terminals + 1 for Instructor)	850
207 (1) A/V Preview and Listening Room - 2 Person	105
208 (1) Multi-Media Rooms - 2 Person	83
209 Study Rooms	
2.10 (3 at 61 SF each) 2 Person	183 total
2.11 (1) 4 Person	150
2.12 (1) 6-8 Person	170
	4,416
<u>III. Circulation Services</u>	
301 Circulation Service Desk (check-in and check-out)	500
302 Circulation Work Area	1,000
Subtotal	1,500
<u>IV. Adult Services</u>	
401 Adult Reference Desk	300
402 Adult Collection & Reader Seating	10,520
Fiction, Non-Fiction, Reference, Govt. Documents, AV, New Books, Periodicals, and Periodical Backfiles	
403 Genealogy/Local History (Special Collection)	750
404 Young Adult Collection & Seating (TEEN ROOM)	1,000
405 Public Copier Room	120
406 Business/Health Center	350
Subtotal	13,040
<u>V. Children Services</u>	
501 Children Service Desk	125
502 Children Service Office/Workroom	300
503 Children Collection and Reader Seating	4,000
504 Story Time and Storage	800
505 Craft Room	350
506 Children Public Restrooms (Family Restroom)	120
Subtotal	5,695

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

**BUILDING
PROGRAM
cont.**

LEVEL 2 FULL SERVICE CENTER LIBRARY

VI. Administrative and Staff Area

6.01	Staff Work Area	1,500
	Receptionist, Circulation, Technical Services	
	Administration, Desktop/Graphics, Repairs/Processing	
	Book and Audio/Visual Mending	
	Director, Assist. Director, Libr. Superv. Office	
6.02	Staff Conference Room - 10 to 12 Person	250
6.03	Network Server Room	150
6.04	Computer Work Room/Office	150
6.05	Storage	160
6.06	Copy/Mail Center	175
6.07	Book Drop (Check-in/Shelving Preparation)	500
	Drive-up Book Drop with automated book sorting system	
	Subtotal	2,885

VII. Miscellaneous Staff Areas

7.01	Shipping & Receiving	175
7.02	Loading Dock	0
7.03	Staff Entrance	0
7.04	Staff Lounge	450
7.05	(2) Staff Restrooms/Lockers/Janitor Closet	400
7.06	Central storage	145
7.07	Data Distribution Closet	90
7.08	Electrical Room	200
7.09	Fire Riser Room	60
	Subtotal	1,520
	TOTAL SF	27,780
	8.00% Non-Assignable	2,222
	Grand Total	30,002

EXHIBIT 5.

NEW FACILITY RECOMMENDATION

COLLECTION ALLOCATION

LEVEL 2 FULL SERVICE CENTER LIBRARY

AREA	Stack Height	100% Items	Shelves Required	Shelves per Stack	Stacks Allocated	120% Items
ADULT						
Adult Fiction (27/shelf)	84"	24192	896	14	64	29030.4
Adult Non-Fiction (27/shelf)	84"	25704	952	14	68	30844.8
Large Print (30/shelf)	84"	1700	57	14	0	2040
Adult Reference (20/shelf)	48"	3168	158	6	24	3801.6
Spanish Collection (27/shelf)	84"	5292	196	14	14	6350.4
Genealogy/Local History (27/shelf)	84"	1512	56	14	4	1814.4
Audio/ Video (22/shelf)	84"	5280	240	10	24	6336
Non-Music Recorded Media (22/shelf)	84"	404	18	10	0	484.8
Recorded Music (22/shelf)	84"	2050	93	10	0	2460
Periodicals (3/shelf)						
Adult Magazines (3/shelf)	84"	270	90	6	15	324
New Adult (3/shelf)	84"	15	5	6	0	18
¹ Periodical Backfiles						
Literacy (25/shelf)	84"	1400	56	14	4	1680
² New Book (display)						
TOTAL of Adult		70,987				85,184
CHILDREN						
Picture/Easy (62/shelf)	48"	9300	150	6	25	11160
J Non-Fiction (50/shelf)	66"	12500	250	10	25	15000
J Fiction (50/shelf)	66"	12500	250	10	25	15000
Audio/Visual/Rec. Music (22/shelf)	66"	1320	60	10	6	1584
J Reference (30/shelf)	48"	1680	56	8	7	2016
³ Periodicals (3/shelf)	48"	63	21	3	7	75.6
⁴ Spanish Collection (50/shelf)	66"	7000	140	10	14	8400
TOTAL		44,363				53,236 ⁶
YOUNG ADULT						
Young Adult (27/shelf)	84"	3780	140	14	10	4536
TOTAL		3,780				4,536 ⁶
TOTAL of Children and YA		48,143				57,772
TOTAL Collection		119,130				142,956 ⁵

Assumptions

- ¹ Backfiles (1 year back) to be located on floor
- ² New Book Collection To Be Determined
- ³ Current Collection allocation includes 1 year back issue (actual subscription count not defined)
- ⁴ Collection includes Bilingual, Fiction, Non-Fiction and Reference
- ⁵ Total Build Out of Collection at 120%
- ⁶ Collection may include Spanish and English

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

COMPUTER
SUMMARYLEVEL 2 FULL SERVICE CENTER LIBRARY

	Count	Total
Adult Collection		
Computers	21	
Opac Computers	10	
Express Email Computers	2	
Computer Lab (15 + 1)	16	
Local History		
Computers	1	
Opac Computers	0	
Children Collection		
Computers	7	
Opac Computers	4	
Young Adult Collection		
Computers	4	
Total Public Computers		65
 Self Check-out Machines	 3	

SEATING
SUMMARY

<u>Adult Area</u>	Count	Total	<u>Staff Area</u>	Count	Total
Lounge	22	22	Lounge	6	6
4 Person Tables	7	28	4 Person Tables	2	8
2 Person Tables	8	16	Staff Workstations	0	0
			Computer Repair	2	2
Public Computer Area	1	21	Circulation	6	6
Computer Lab	1	16	Technical Services	6	6
Multipurpose Room	1	120	Adult Services	5	5
Conference Room	1	25	Director's Office	1	1
Staff Conference Room	1	10	Financial Analyst	1	1
4 Person Study Room	1	4	Receptionist	1	1
2 Person Study Room	3	6	Mail Area	3	3
AV Preview Listening Room	1	2	Acquisitions/Receiving	2	2
Multimedia Room	1	2	Repairs/Processing	3	3
			Book Drop	1	3
			Computer Work Room	1	2
			Network Server	0	0
<u>Local History</u>			Circulation Desk	1	2
Lounge	0	0	Reference Desk	1	3
12 Person Table	1	12	Children's Desk	1	2
			Total Staff Seating		56
MicroForm Readers	2	2			
Self Checkouts	3		<u>Children's Area</u>		
Total Adult Seating		286	Lounge		
			Single Person	6	6
<u>Young Adult Area</u>			(2) Person	8	14
Lounge	9	9	4 Person Tables	12	36
4 Person Tables	3	12	Story Hour/Craft	50	50
Seats at Computers	4	4	Seats at Computers	7	7
Total Young Adult Seating		25	Workroom	1	5
			Office	1	1
			Total Children Seating		119

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

LEVEL 3 RESOURCE OR REGIONAL LIBRARY

The "resource or regional library" would house all the functions of the "Full Service Branch" plus special collections or services. A downtown location, for example may have some or all of the following additional program requirements.

EXAMPLE:

A NEW "RESOURCE/RESEARCH" MODEL

MEETING PLACES

- ① Outdoor Imaginarium Garden
- ② Study / Tutoring Rooms
- ③ AV/ Multi Media Rooms
- ④ Outdoor Reading Garden
- ⑤ Auditorium – Multi Purpose Room 200 seat min. w/ stage

LIBRARY SERVICES

- | | |
|---------------------|-----------------------------|
| 1 Returns | 5 Public Copy Room |
| 2 Guest Services | 6 Friend's Book Store |
| 3 Drive-up Returns | 7 Close, accessible parking |
| 4 Drive-up Services | 8 Computer Training Lab |

SPECIAL FEATURES

- | | |
|-------------------------|-------------------------|
| ☕ Café / Vending | ① Information Stations |
| 🌳 Reader's Treehouse | ② Express E-mail |
| 🎭 Storytime Theater | ③ Self Check Out |
| 🎨 Art Studio | ④ E-Catalog |
| 💻 Computers | ⑤ Automated Book System |
| 🖨 Training Lab | ⑥ Homework Center |
| 👤 Teen Roanoke | ⑦ Book Security |
| 👶 Children's Collection | ⑧ Building Security |
| 👤 Adult Collection | ➡ 24/7 Holds |

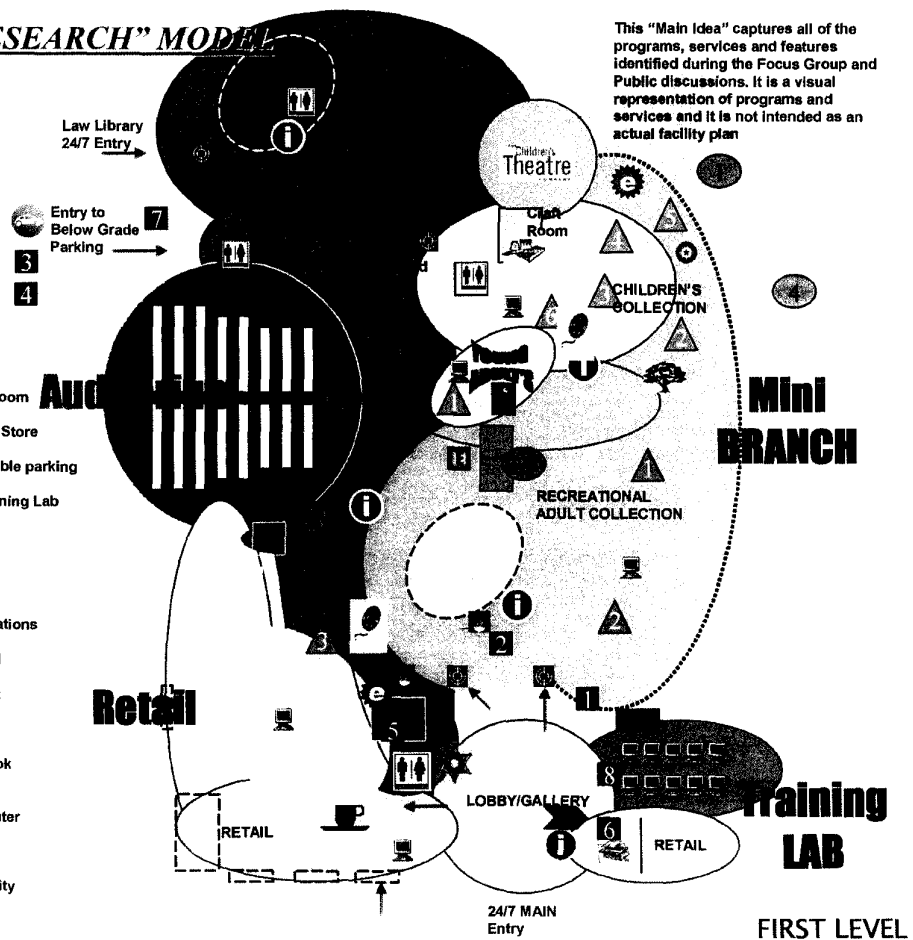


EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

LEVEL 3 RESOURCE OR REGIONAL LIBRARY (cont.)

EXAMPLE:

A NEW "RESOURCE/RESEARCH" MODEL

MEETING PLACES

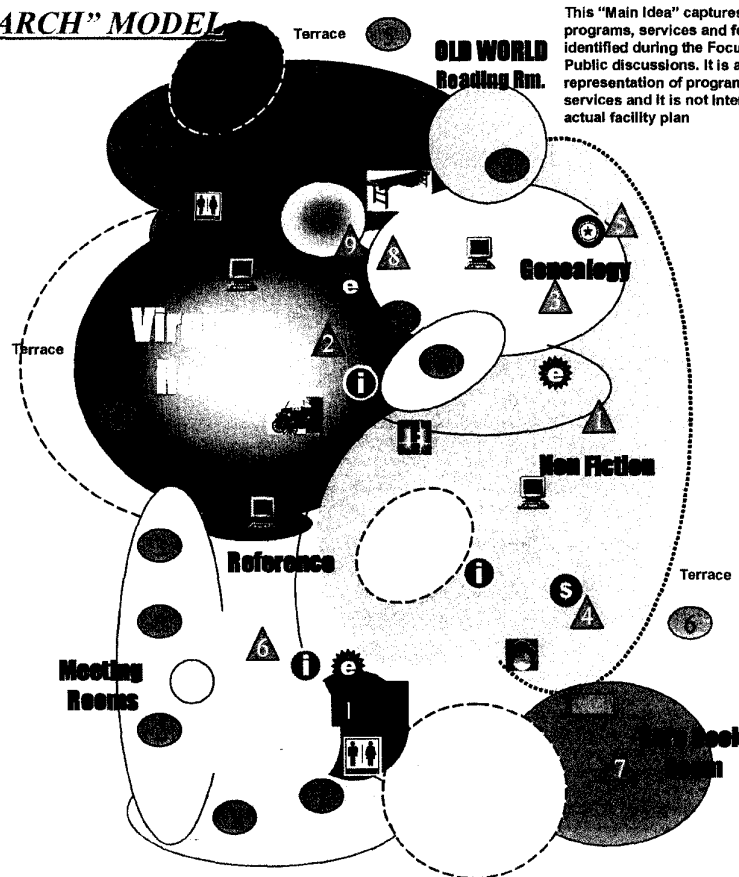
- ① Conference Rooms
- ② Group Study / Tutoring Rooms
- ③ Study / Tutoring Rooms
- ④ Quiet Reading Room
- ⑤ Staff Terrace
- ⑥ Terrace Reading Balconies

LIBRARY SERVICES

- Public Print Center

SPECIAL FEATURES

- Computers
- Information Stations
- Express E-mail
- Self Check Out
- ⚙ E-Catalog
- 📖 Automated Book System
- ⚠ Non Fiction
- ⚠ Virginia Room
- ⚠ Genealogy
- ⚠ Business, Career, Financial ③
- ⚠ Reference - Business
- ⚠ Periodicals
- ⚠ Rare Book Room
- ⚠ Books on Tape
- ⚠ Archival - Digitizing



This "Main Idea" captures all of the programs, services and features identified during the Focus Group and Public discussions. It is a visual representation of programs and services and it is not intended as an actual facility plan

SECOND LEVEL

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

BUILDING
PROGRAMLEVEL 3 RESOURCE OR REGIONAL LIBRARY

Description	Sq.Ft. Needs
<u>I. Public Entrances and Lobby</u>	
1.01 * Main Entrance	0
1.02 * Lobby	944
1.03 * Public Restrooms	819
1.04 * Commons Area (Gallery, Display and Information Center Kiosk)	1945
1.05 * Friend's Bookstore/Storage	393
1.06 ** Security Desk	105
1.07 ** Security Office	80
1.08 * Janitor Closet	70
1.09 * Vending/Coffee Shop	130
1.10 * A/V Storage	100
Subtotal	4586
* Spaces off of Central Core of Library	
** Space within Library but has visual control to Entry	
<u>II. Meeting Rooms</u>	
2.01 * Multi Purpose Room (150-200 seats) After Hour Access	3,025
2.02 Storage Room - Off of Space 2.01	161
2.03 AV Control - Off of Space 2.01	91
2.04 Kitchenette - Off of Space 2.01	148
2.05 * Conference Room - 25 Person	552
2.06 Conference Room - 25 Person	552
2.07 * Computer Training Area/Lab (25 terminals + 1 for Instructor)	982
Subtotal	5,511
* Spaces off of Central Core of Library	
<u>III. Circulation Services</u>	
3.01 Circulation Service Desk (check-in and check-out)	777
3.02 Circulation Work Area	2,870
Subtotal	3,647
<u>IV. Adult Services</u>	
4.01 Adult Reference Desk	495
4.02 Adult Collection & Reader Seating	18,762
Fiction, Non Fiction, Reference, Govt. Documents, AV, New Books, Periodicals, and Periodical Backfiles	
4.03 Genealogy/Local History	1,154
4.04 Conference Room - 10 Person	240
4.05 Young Adult Collection & Seating	1,300
4.06 A/V Preview and Listening Room - 2 Person	103
4.07 (4) Multi-Media Rooms - 2 Person	335 total
4.08 Study Rooms	
4.08a (6 at 58.3 SF each) 2 Person	350 total
4.08b (2 at 150 SF each) 4 Person	300 total
4.08c (2 at 162.5 SF each) 6-8 Person	325 total
4.09 (2) Public Copiers (on floor or single room)	100
4.10 Business/Health Center	650
4.11 Special Collections	10,000
Subtotal	34114
<u>V. Children Services</u>	
5.01 Children Service Desk	125
5.02 Children Service Office	110
5.03 Children Collection and Reader Seating	5,890
5.04 Story Hour/Storage	900
5.05 Craft Room	310
5.06 Work Room	235
5.07 Children Public Restrooms (Family Restroom)	120
Subtotal	7690

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

BUILDING
PROGRAM
cont.LEVEL 3 RESOURCE OR REGIONAL LIBRARYVI. Administrative and Staff Area

6.01	Staff Work Area	3,321
	Receptionist, Circulation, Technical Services	
	Administration, Desktop/Graphics, Repairs/Processing	
	Book and Audio/Visual Mending,	
	Director, Assist. Director, Libr. Superv. Office	
6.02	Staff Conference Room	275
6.03	Network Server Room	158
6.04	Computer Work Room/Office	210
6.05	Storage	145
6.06	Copy/Mail Center	325
6.07	Book Drop (Check-in/Shelving Preparation)	500
	Drive-up Book Drop with automated book sorting system	
	Subtotal	4,934

VII. Miscellaneous Staff Areas

7.01	Shipping & Receiving	205
7.02	Loading Dock	0
7.03	Staff Entrance	0
7.04	Staff Lounge	490
7.05	Staff Restrooms/Lockers/Janitor Closet	412
7.06	Central storage	146
7.07	Data Distribution Closet	89
7.08	Electrical Room	220
7.09	Fire Riser Room	60
7.10	Elevator/Mach. Room	200
7.11	(3) Stairs	800
	Subtotal	2,622

TOTAL SF 63,104

8.00% Non-Assignable 5,048

Grand Total 68,152

EXHIBIT 5.

COLLECTION ALLOCATION

NEW FACILITY RECOMMENDATIONS

LEVEL 3 RESOURCE OR REGIONAL LIBRARY

AREA	Stack Height	100 % Items	Shelves Required	Shelves per Stack	Stacks Allocated	120% Items
ADULT						
Adult Fiction (27/shelf)	84"	51030	1,890	14	135	61236
Adult Non-Fiction (27/shelf)	84"	71820	2,660	14	190	86184
Large Print (30/shelf)	84"	1700	57	14	8	2040
Adult Reference (20/shelf)	48"	3168	158	6	24	3801.6
Adult Reference (20/shelf)	84"	3080	154	10	14	3696
Special Collection (27/shelf)	84"	5292	196	14	14	6350.4
Genealogy/Local History (27/shelf)	84"	1512	56	14	4	1814.4
Audio/ Video (22/shelf)	84"	6600	300	10	30	7920
Non-Music Recorded Media (22/shelf)	84"	404	18	10	0	484.8
Recorded Music (22/shelf)	84"	2050	93	10	0	2460
Government Documents (40/shelf) Federal	84"	5600	255	10	14	6720
Government Documents (20/shelf) State	48"	792	36	6	6	950.4
Government Documents (20/shelf) UN	84"	924	42	7	6	1108.8
1 Periodicals (3/shelf)						
Adult Magazines (3/shelf)	84"	270	90	6	15	324
New Adult (3/shelf)	84"	15	5	6	0	18
Periodical Backfiles						
Literacy (25/shelf)	84"	1400	56	14	4	1680
2 New Book (display)		325				325
TOTAL of Adult		155,982				187,113
CHILDREN						
Picture/Easy (62/shelf)	48"	23436	378	6	63	28123.2
J Non-Fiction (50/shelf)	66"	37500	750	10	75	45000
J Fiction (50/shelf)	66"	18000	360	10	36	21600
Audio/Visual/Rec. Music (22/shelf)	66"	1320	60	10	6	1584
J Reference (30/shelf)	48"	1680	56	8	7	2016
3 Periodicals (3/shelf)	48"	63	21	3	7	75.6
4 Language Collection (50/shelf)	66"	7000	140	10	14	8400
TOTAL		88,999				106,799 ⁶
YOUNG ADULT						
Young Adult (27/shelf)	84"	12474	462	14	33	14968.8
TOTAL		12,474				14,969 ⁶
TOTAL of Children and YA		101,473				121,768
TOTAL Collection		257,455				308,881 ⁵

Assumptions

¹ Backfiles (1 year back) to be located on floor

² New Book Collection To Be Determined

³ Current Collection allocation includes 1 year back issue (actual subscription count not defined)

⁴ Collection includes Bilingual, Fiction, Non-Fiction and Reference

⁵ Total Build Out of Collection at 120%

EXHIBIT 5.

NEW FACILITY RECOMMENDATIONS

COMPUTER
SUMMARYLEVEL 3 RESOURCE OR REGIONAL LIBRARY

	Count	Total
Adult Collection		
Computers	50	
Opac Computers	10	
Express Email Computers	5	
Computer Lab (24 + 1)	25	
Local History/Special Collections		
Computers	8	
Opac Computers	3	
Children Collection		
Computers	8	
Opac Computers	4	
Young Adult Collection		
Computers	8	
Total Public Computers		121
Self Check-out Machines	5	

SEATING
SUMMARY

<u>Adult Area</u>	Count	Total
Lounge	44	44
4 Person Tables	20	80
2 Person Tables	8	16
Public Computer Area	1	25
Computer Lab	1	24
Multipurpose Room	1	200
Conference Room	1	25
Staff Conference Room	1	12
4 Person Study Room	2	8
2 Person Study Room	6	12
AV Preview Listening Room	2	4
Multimedia Room	2	4
Self Checkouts	4	
Local History/Special Collections		
Lounge	10	10
6 Person Table	2	12
4 Person Tables	10	40
2 Person Tables	6	12
MicroForm Readers	2	2
Self Checkouts	1	
Total Adult Seating		530

Young Adult Area		
Lounge	9	9
4 Person Tables	4	16
Seats at Computers	8	8
Total Young Adult Seating		33

TOTAL SEATING **759**

<u>Staff Area</u>	Count	Total
Lounge	6	6
4 Person Tables	3	12
Staff Workstations	13	13
Computer Repair	3	3
Circulation	6	6
Technical Services	6	6
Adult Services	5	5
Director's Office	1	1
Assistant Director	1	1
Receptionist	1	1
Mail Area	1	3
Acquisitions/Receiving	2	2
Repairs/Processing	3	3
Book Drop	1	4
Computer Work Room	1	2
Network Server	0	0
Circulation Desk	1	3
Reference Desk	1	3
Children's Desk	1	2
Total Staff Seating		76

Children's Area		
Lounge		
Single Person	6	6
(2) Person	8	14
4 Person Tables	12	36
Story Hour/Craft	50	50
Seats at Computers	7	7
Workroom	1	5
Office	1	2
Total Children Seating		120